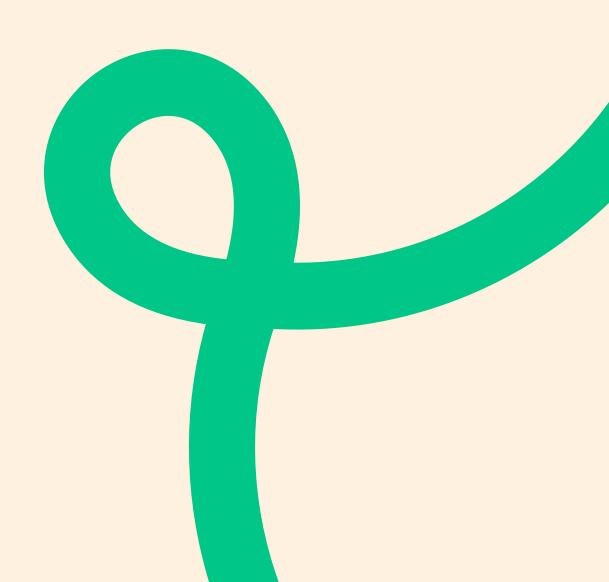
Branded Services | SMARTeam[™]

Pricing Study Results

September 2024





Methodology

1,440 valid responses were recorded from August 26 – September 3, 2024.

The survey was completed in an average of **10 minutes**, excluding outliers.

All respondents were their household's primary grocery buyer or shared this responsibility. The sample size determines whether differences are meaningful or "significant." For this survey, a difference of 5% +/- is meaningful, at a 95% confidence level for total respondents. Most subsets of the total group have a confidence level of 90 to 95%.

Responses to open-ended, free response questions were coded and categorized.

Limitations and caveats: Online surveys use non-probability convenience sampling. Results are excellent for exploratory research for generating insights and testing hypotheses.

Key Takeaways

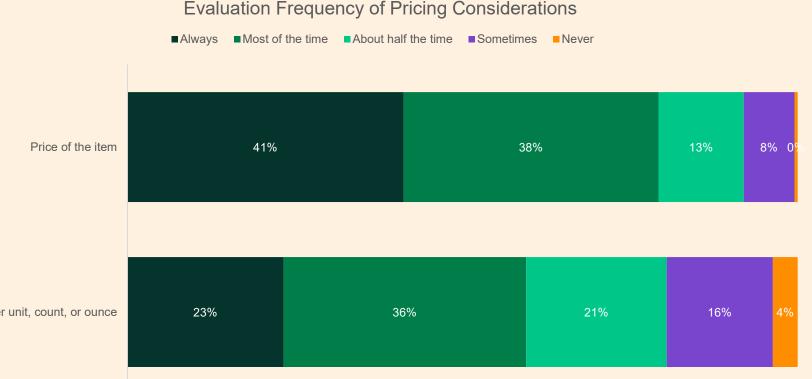
Of shoppers evaluate the price of the item at least most of the time when making a purchase decision; 59% consider price per unit/count/ounce. Have more products on-hand at home than they usually do, especially household products. 8 in 10 of these shoppers bought these excess products when there was a good price or sale. Would buy a product that increased in size, but not price. Somewhat fewer (80%) shoppers say they would notice the change, illustrating the need for manufacturers to highlight when changes occur.

Price Matters

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Price is king: 79% of shoppers consider total price most/all of the time; 59% consider price per unit/ct/oz

Q: When shopping for groceries, how often do you evaluate the following pricing considerations?



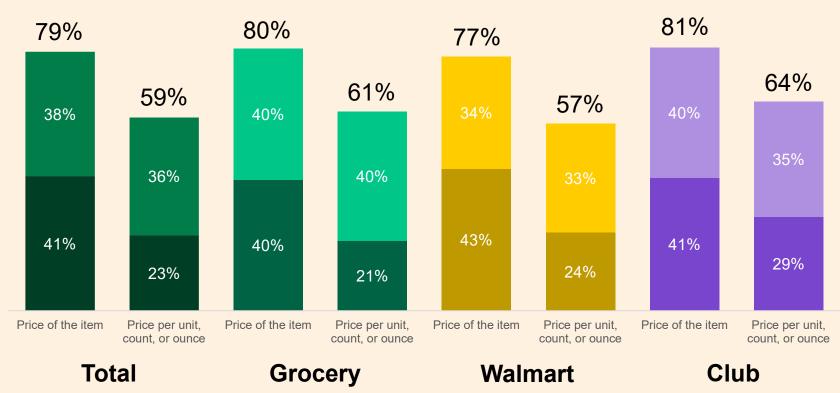
"Struggling" shoppers most likely to always consider both total item price (49% | index 118) and price per unit/count/ounce (28% | index 121)

Price per unit, count, or ounce

Walmart has more shoppers who always check the total price; Club shoppers check price per unit/ct/oz

Q: When shopping for groceries, how often do you evaluate the following pricing considerations?

Evaluation Frequency of Pricing Considerations



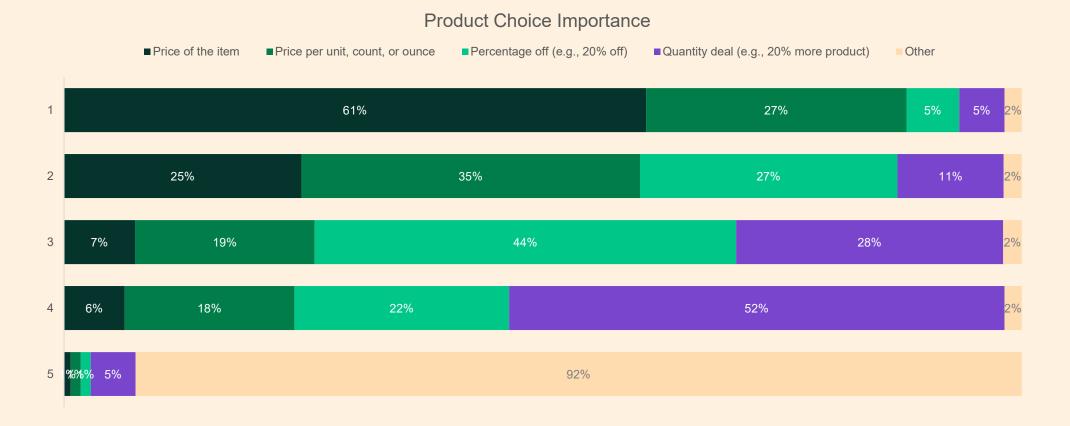
■Always ■Most of the time

Club channel shoppers are more price-conscious than primary grocery channel or Walmart shoppers

Source: 2024 SMART Pricing Study

Shoppers consider discounts, quantity deals, & price per unit/ct/oz less important than total price point

Q: *Please rank the following from most important (#1) to least important (#5) for making your product choice.*



Quality most important to food purchases; value more important for non-food

Q: When purchasing a food product, what's the most important consideration? Q: When purchasing a non-food product, what's the most important consideration?



Advantage



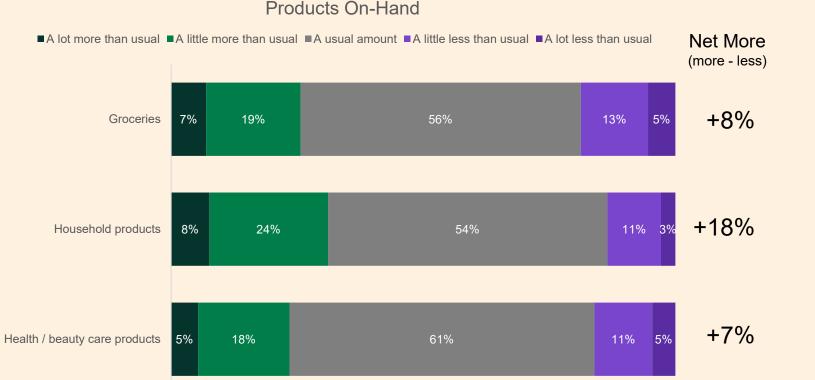
Purchase Considerations

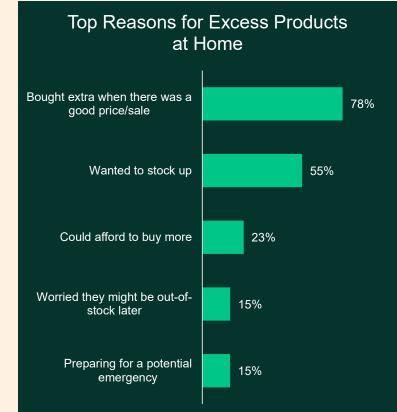


45% have more product on-hand than they normally do, prompted by good prices/sales

Q: Comparing how much you usually keep on hand, how much of the following do you have available at home now?

Q: You indicated that you have more groceries/household products/health & beauty care products than usual on hand at home. Why? Please select all that apply.

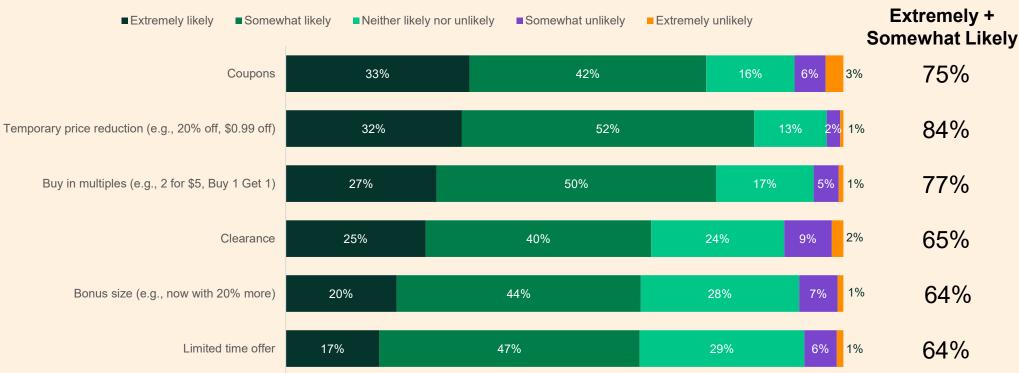




Source: 2024 SMART Pricing Study

Temporary price reductions, coupons, and multiples most motivating promotions

Q: How likely are you to purchase a grocery product based on these promotions?

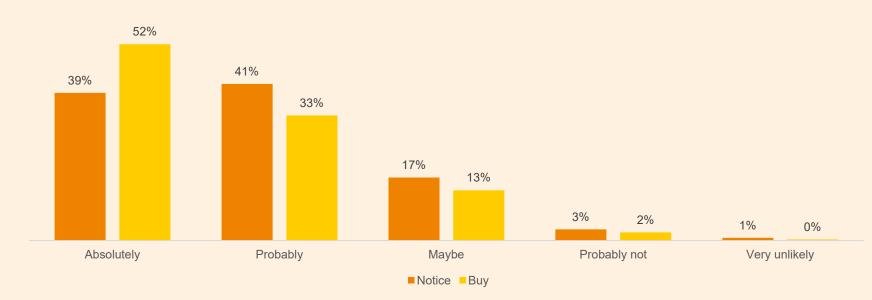


Purchase Likelihood Due to Promotions

Shoppers expect they would notice and buy a familiar product that increased its size, but not its price

Q: If a product you buy regularly increased in size, but not its price, would you notice? Q: If a product you buy regularly increased in size, but not its price, would you buy it?





Likelihood to Notice/Buy

frequently bought product has increased in size, not price



- When a product increases in size but not price, 85% of shoppers expect they would buy the product, while fewer (80%) would notice the change
- Manufacturers may lose potential sales if they do not call attention to this type of change when it occurs

Finances & Purchase Decisions

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60% of shoppers pressured by personal finances

Q: How would you describe your personal finances?



"I'm comfortable my finances are in good shape"

- "Comfortable" shoppers more likely to shop at grocery stores and less likely to shop at Walmart
- More likely to say national brands important to their store choice
- More likely to have excess food on-hand at home

45% "I'm managing money's tight with little leftover"

- "Managing" shoppers more likely to always consider the total price of an item
- SNAP and WIC eligibility more important to purchase decisions
- Dining out less often, and eating leftovers more often

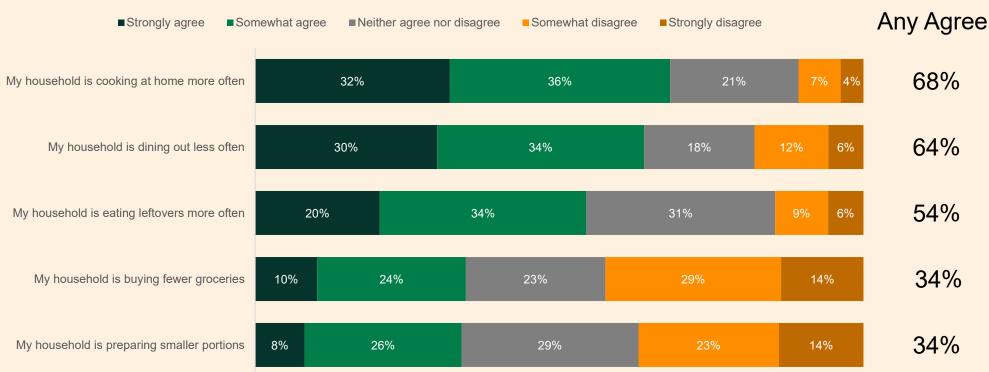


"I'm struggling – I can't keep up with current expenses without help"

- "Struggling" shoppers most likely to always consider both total item price and price per unit/count/ounce
- Lowest prices most important factor when choosing a retailer
- Most likely to be buying fewer groceries

2 in 3 consumers implementing strategies to stretch budgets: cooking more & dining out less

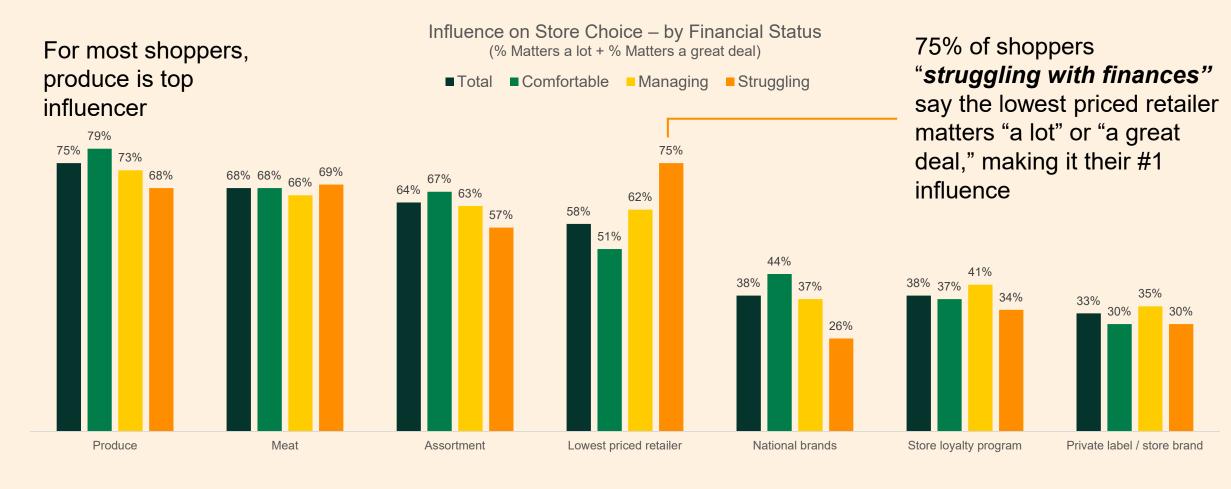
Q: Thinking about food consumption in your household, how much do you agree with the following statements?



Household Food Habits

Lowest price top store choice influencer for those struggling financially

Q: How much do the following matter to your store choice?



Source: 2024 SMART Pricing Study

Bases: 1,440; 583 Comfortable; 643 Managing; 214 Struggling

Loyalty discounts very important to more than half of shoppers

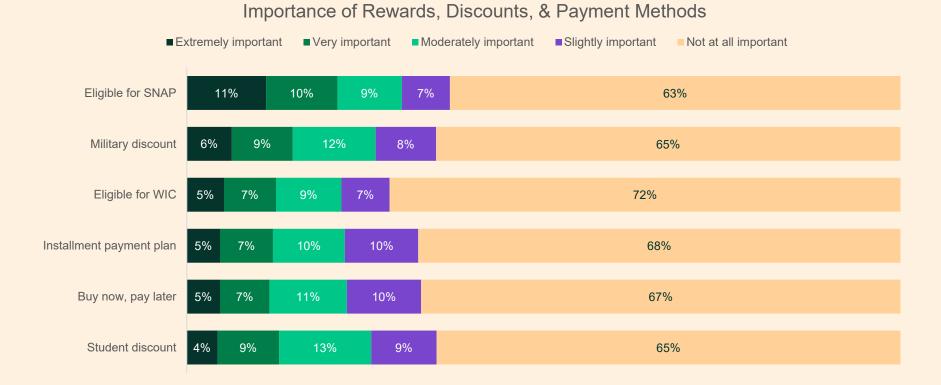
Q: How important are the following rewards, discounts, or payment methods to your grocery purchase decision?



Loyalty discounts much more important to primary grocery (57%) and club (57%) channel shoppers than Walmart (45%) primary shoppers

SNAP eligibility "very" or "extremely" important to 1 in 5 shoppers

Q: How important are the following rewards, discounts, or payment methods to your grocery purchase decision?

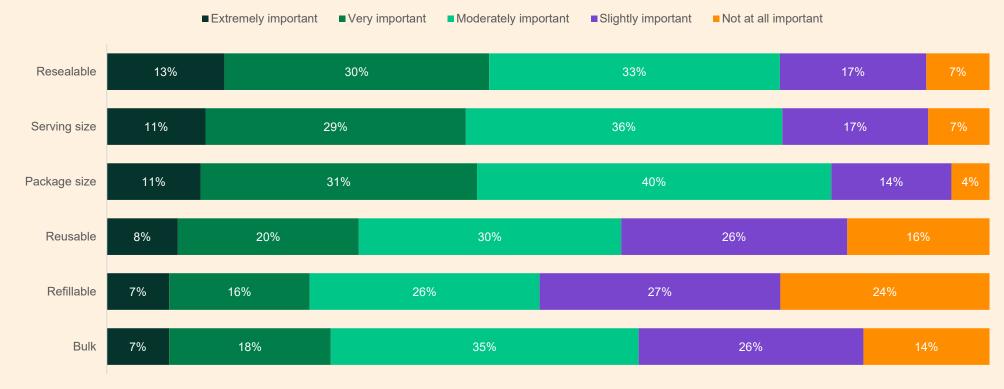


Few shoppers care about specific discounts, but the shoppers who do can be valuable as a group (e.g., SNAP shoppers spend an average of 20% more on groceries each month than non-SNAP shoppers)

Advantage Branded Services | SMARTeam[™] Source: 2024 SMART Pricing Study; Numerator SNAP Shopper Scorecard Base: 1,440 Internal Use Only 17

Shoppers find different packaging attributes important; likely influenced by category

Q: How important are the following packaging attributes to your grocery purchase decision?



Packaging Attribute Importance

Retailer Differences

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Grocery shoppers

54% of shoppers choose the Grocery channel as their primary source of groceries. These shoppers are doing better than their peers financially. They are least likely to consider price per unit/count/ounce. Coupons may influence their purchase decisions.

- Store loyalty program matters *more* when choosing a store (45% | index 117)
- More likely to purchase a grocery product based on coupons (81% | index 107)
- More likely to have more household goods than usual on-hand (31% | index 230)
- More likely to have more health/beauty care than usual on-hand (24% | index 149)





Walmart shoppers

32% of shoppers choose Walmart as their primary source of groceries. Two-thirds of Walmart shoppers are facing financial pressures. They care about low prices in their retailer choice and purchase decisions.

- Lowest priced retailer matters *more* when choosing a store (66% | index 111)
- Store loyalty program matters *less* when choosing a store (27% | index 71)
- More likely to purchase a grocery product based on clearance (71% | index 108)
- Less likely to purchase a grocery product based on coupons (69% | index 91)

Walmart >



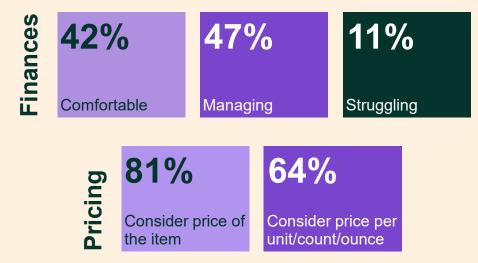


Club shoppers

8% of shoppers choose Club stores as their primary source of groceries. They are most likely to consider price per unit/count/ounce in their purchase decision. They are likely to have more foods and non-foods than usual available at home.

- Assortment matters *less* when choosing a store (55% | index 86)
- More likely to purchase a grocery product based on bonus size (73% | index 115)
- More likely to have more groceries than usual on-hand (32% | index 173)
- More likely to have more household goods than usual on-hand (38% | index 282)





Thank you



Appendix



Demographic Summary

		Total	Grocery	Walmart	Club
GENDER	Female	53%	52%	54%	51%
	Male	47%	48%	46%	49%
	Other	<1%	<1%	<1%	<1%
AGE	18-24	11%	8%	12%	16%
	25-34	15%	14%	17%	16%
	35-44	18%	17%	19%	16%
	45-54	17%	17%	17%	15%
	55-64	17%	19%	16%	18%
	65 or older	22%	25%	19%	20%
	Less than \$50,000	32%	27%	41%	29%
HOUSEHOLD INCOME	\$50,000 - \$74,999	18%	17%	17%	26%
	\$75,000 - \$99,999	17%	18%	17%	10%
	\$100,000 - \$149,999	17%	18%	14%	18%
	\$150,000 or more	17%	20%	11%	18%

		Total	Grocery	Walmart	Club
RACE	White	78%	82%	76%	66%
	Black or African American	13%	10%	16%	18%
	Asian	4%	5%	2%	11%
	American Indian or Alaska Native	<1%	<1%	1%	2%
	Native Hawaiian or Pacific Islander	<1%	<1%	<1%	<1%
	Multi-racial	2%	2%	3%	1%
	Other	1%	1%	2%	3%
	Spanish, Hispanic, or Latino	17%	15%	19%	21%
ETHNICITY	None of these	83%	85%	81%	79%
PEOPLE IN HOUSEHOLD	1	19%	20%	17%	14%
	2	38%	40%	35%	32%
	3 to 4	33%	31%	37%	39%
	5 or more	10%	9%	11%	15%

Advantage Branded Services | SMARTeam™ Source: 2024 SMART Pricing Study Bases: 1,440; 772 (Gro.); 463 (Wal.); 108 (Club) Internal Use Only 25

1 in 3 shoppers choose Walmart as their primary source of groceries

Q: Where did you do most of your grocery shopping in the past year?

Primary Grocery Shopping Location



Reasons to stock up on groceries

Q: You indicated that you have more **groceries** than usual on hand at home. Why? Please select all that apply.

	Percent
Bought extra when there was a good price/sale	73%
Wanted to stock up	66%
Could afford to buy more	28%
Preparing for a potential emergency	20%
Worried they might be out-of-stock later	18%
Expect to feed more people at home*	16%
Only available for a limited time	15%
Preparing for an event/party*	6%

*Some statements unique to **groceries**



Base: 370

Reasons to stock up on household products

Q: You indicated that you have more **household products** than usual on hand at home. Why? Please select all that apply.

	Percent
Bought extra when there was a good price/sale	81%
Wanted to stock up	54%
Could afford to buy more	22%
Preparing for a potential emergency	19%
Seasonal cleaning or maintenance*	15%
Worried they might be out-of-stock later	14%
Expect more people at home*	10%
Only available for a limited time	9%
Home renovation/decoration*	6%
Preparing for an event/party*	6%

*Some statements unique to **household products**



Reasons to stock up on health/beauty care products

Q: You indicated that you have more **health** / **beauty care products** than usual on hand at home. Why? Please select all that apply.

	Percent
Bought extra when there was a good price/sale	79%
Wanted to stock up	46%
Could afford to buy more	19%
Worried they might be out-of-stock later	14%
Only available for a limited time	14%
Personal care routine has changed*	13%
Preparing for travel*	12%
Expect more people at home*	10%
Preparing for a potential emergency	7%

*Some statements unique to health/beauty care products

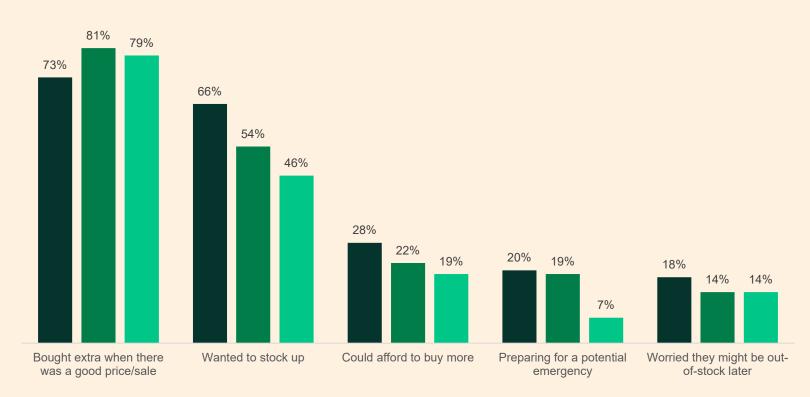


Base: 338

Shoppers with more on-hand motivated by good prices/sales

Q: You indicated that you have more **groceries/household products/health & beauty care products** than usual on hand at home. Why? Please select all that apply.

Top Reasons for Excess Products at Home



Groceries Household Products Health/Beauty Care Products

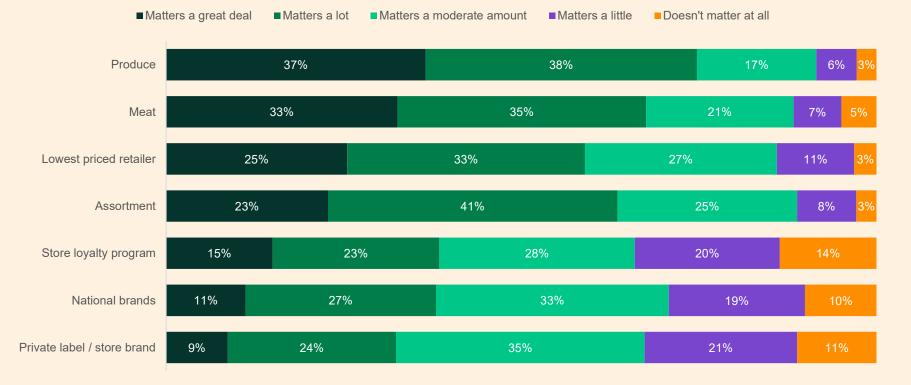


Source: 2024 SMART Pricing Study

Bases: 370 (Gro.); 448 (HH); 338 (HBC)

Produce and meat most important to store choice

Q: How much do the following matter to your store choice?



Influence on Store Choice

75% of shoppers "*struggling with finances"* say the lowest priced retailer matters "a great deal" or "a lot," making it their #1 influence

